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## 1. PROJECT PLANNING

Describe the area under consideration. Service may be provided by a combination of central, cluster, and/or centrally managed individual facilities. The description shouldinclude information on the following:

- a. <u>Location</u>. Provide scale maps and photographs of the project planning area and any existing service areas. Include legal and natural boundaries and a topographical map of the service area.
- b. <u>Environmental Resources Present</u>. Provide maps, photographs, and/or a narrative description of environmental resources present in the project planning area that affect design of the project. Environmental review information that has already been developed to meet requirements of NEPA or a state equivalent review process can be used here.
- c. <u>Population Trends</u>. Provide U.S. Census or other population data (includingreferences) for the service area for at least the past two decades if available. Population projections for the project planning area and concentrated growthareas should be provided for the project design period. Base projections on historical records with justification from recognized sources.
- d. <u>Community Engagement</u>. Describe the utility's approach used (or proposed foruse) to engage the community in the project planning process. The project planning process should help the community develop an understanding of the need for the project, the utility operational service levels required, funding and revenue strategies to meet these requirements, along with other considerations.

### 2. EXISTING FACILITIES

Describe each part (e.g., processing unit) of the existing facility and include the following information:

- a. <u>Location Map</u>. Provide a map and a schematic process layout of all existingfacilities. Identify facilities that are no longer in use or abandoned. Include photographs of existing facilities.
- b. <u>History</u>. Indicate when major system components were constructed, renovated, expanded, or removed from service. Discuss any component failures and the cause for the failure. Provide a history of any applicable violations of regulatory requirements.
- c. <u>Condition of Existing Facilities</u>. Describe present condition; suitability for continued use; adequacy of current facilities; and their conveyance, treatment, storage, and disposal capabilities. Describe the existing capacity of each component. Describe and reference compliance with applicable federal, state, and local laws. Include a brief analysis of overall current energy consumption. Reference an asset management plan if applicable.

- d. <u>Financial Status of any Existing Facilities</u>. (Note: Some agencies require the owner to submit the most recent audit or financial statement as part of the application package.) Provide information regarding current rate schedules, annual O&M cost (with a breakout of current energy costs), other capital improvement programs, and tabulation of users by monthly usage categories forthe most recent typical fiscal year. Give status of existing debts and required reserve accounts.
- e. <u>Water/Energy/Waste Audits</u>. If applicable to the project, discuss any water, energy, and/or waste audits which have been conducted and the main outcomes.

### 3. NEED FOR PROJECT

Describe the needs in the following order of priority:

- a. <u>Health, Sanitation, and Security</u>. Describe concerns and include relevant regulations and correspondence from/to federal and state regulatory agencies. Include copies of such correspondence as an attachment to the Report.
- b. <u>Aging Infrastructure</u>. Describe the concerns and indicate those with the greatest impact. Describe water loss, inflow and infiltration, treatment or storage needs, management adequacy, inefficient designs, and other problems. Describe any safety concerns.
- c. <u>Reasonable Growth</u>. Describe the reasonable growth capacity that is necessary to meet needs during the planning period. Facilities proposed to be constructed to meet future growth needs should generally be supported by additional revenues. Consideration should be given to designing for phased capacity increases. Provide number of new customers committed to this project.

### 4. <u>ALTERNATIVES CONSIDERED</u>

This section should contain a description of the alternatives that were considered in planning a solution to meet the identified needs. Documentation of alternatives considered is often a Report weakness. Alternative approaches to ownership and management, system design (including resource efficient or green alternatives), and sharing of services, including various forms of partnerships, should be considered. In addition, the following alternatives should be considered, if practicable: building new centralized facilities, optimizing the current facilities (no construction), developing centrally managed decentralized systems, including small cluster or individual systems, and developing an optimum combination of centralized and decentralized systems.

Alternatives should be consistent with those considered in the NEPA, or state equivalent, environmental review. Technically infeasible alternatives that were considered should be mentioned briefly along with an explanation of why they are infeasible, but do not require full analysis. For each technically feasible alternative, the description should include the following information:

- a. <u>Description</u>. Describe the facilities associated with every technically feasible alternative. Describe source, conveyance, treatment, storage, and distribution facilities for each alternative. A feasible system may include a combination of centralized and decentralized (on-site or cluster) facilities.
- b. <u>Design Criteria</u>. State the design parameters used for evaluation purposes. These parameters should comply with federal, state, and agency design policies and regulatory requirements.

- c. <u>Map</u>. Provide a schematic layout map to scale and a process diagram ifapplicable. If applicable, include future expansion of the facility.
- d. <u>Environmental Impacts</u>. Provide information about how the specific alternativemay impact the environment. Describe only those unique direct and indirect impacts on floodplains, wetlands, other important land resources, endangered species, historical and archaeological properties, etc., as they relate to each specific alternative evaluated. Include generation and management of residualsand wastes.
- e. <u>Land Requirements</u>. Identify sites and easements required. Further specify whether these properties are currently owned, to be acquired, leased, or have access agreements.
- f. <u>Potential Construction Problems</u>. Discuss concerns such as subsurface rock, high water table, limited access, existing resource or site impairment, or other conditions which may affect cost of construction or operation of facility.
- g. <u>Sustainability Considerations</u>. Sustainable utility management practices include environmental, social, and economic benefits that aid in creating a resilient utility.
  - i. Water and Energy Efficiency. Discuss water reuse, water efficiency, water conservation, energy efficient design (i.e., reduction in electrical demand), and/or renewable generation of energy, and/or minimization of carbon footprint, if applicable to the alternative. Alternatively, discuss the water and energy usage for this option as compared to other alternatives.
  - ii. <u>Green Infrastructure</u>. Discuss aspects of project that preserve or mimic natural processes to manage stormwater, if applicable to the alternative. Address management of runoff volume and peak flows through infiltration, evapotranspiration, and/or harvest and use, if applicable.
  - iii. Other. Discuss any other aspects of sustainability (such as resiliency or operational simplicity) that are incorporated into the alternative, if applicable.
- h. <u>Cost Estimates</u>. Provide cost estimates for each alternative, including a breakdown of the following costs associated with the project: construction, non- construction, and annual O&M costs. A construction contingency should be included as a non-construction cost. Cost estimates should be included with the descriptions of each technically feasible alternative. O&M costs should include arough breakdown by O&M category (see example below) and not just a value foreach alternative. Information from other sources, such as the recipient's accountant or other known technical service providers, can be incorporated to assist in the development of this section. The cost derived will be used in the lifecycle cost analysis described in Section 5 a.

Example O&M Cost Estimate	
Personnel (i.e., Salary, Benefits, Payroll Tax,	
Insurance, Training)	
Administrative Costs (e.g., office supplies, printing,	
etc.)	
Water Purchase or Waste Treatment Costs	
Insurance	
Energy Cost (Fuel and/or Electrical)	
Process Chemical	
Monitoring & Testing	
Short Lived Asset Maintenance/Replacement*	
Professional Services	
Residuals Disposal	
Miscellaneous	
Total	

<sup>\*</sup> See Appendix A for example list

### 5. SELECTION OF AN ALTERNATIVE

Selection of an alternative is the process by which data from the previous section, "Alternatives Considered" is analyzed in a systematic manner to identify a recommended alternative. The analysis should include consideration of both life cycle costs and non-monetary factors (i.e., triple bottom line analysis: financial, social, and environmental). If water reuse or conservation, energy efficient design, and/or renewable generation of energy components are included in the proposal provide an explanation of their cost effectiveness in this section.

- a. <u>Life Cycle Cost Analysis</u>. A life cycle present worth cost analysis (an engineering economics technique to evaluate present and future costs for comparison of alternatives) should be completed to compare the technically feasible alternatives. Do not leave out alternatives because of anticipated costs; let the life cycle cost analysis show whether an alternative may have an acceptable cost. This analysis should meet the following requirements and shouldbe repeated for each technically feasible alternative. Several analyses may be required if the project has different aspects, such as one analysis for different types of collection systems and another for different types of treatment.
  - i. The analysis should convert all costs to present day dollars.
  - ii. The planning period to be used is recommended to be 20 years but may be anyperiod determined reasonable by the engineer and concurred on by the state or federal agency.
  - iii. The discount rate to be used should be the "real" discount rate taken from Appendix C of OMB circular A-94;
  - The total capital cost (construction plus non-construction costs) should beincluded.
  - v. Annual O&M costs should be converted to present day dollars using a uniform series present worth (USPW) calculation.

- vi. The salvage value of the constructed project should be estimated using theanticipated life expectancy of the constructed items using straight line depreciation calculated at the end of the planning period and converted to present day dollars.
- vii. The present worth of the salvage value should be subtracted from the presentworth costs.
- viii. The net present value (NPV) is then calculated for each technically feasible alternative as the sum of the capital cost (C) plus the present worth of the uniform series of annual O&M (USPW (O&M)) costs minus the single paymentpresent worth of the salvage value (SPPW(S)):

$$NPV = C + USPW (O&M) - SPPW (S)$$

- ix. A table showing the capital cost, annual O&M cost, salvage value, present worth of each of these values, and the NPV should be developed for state or federal agency review. All factors (major and minor components), discount rates, and planning periods used should be shown within the table.
- x. Short lived asset costs (See Appendix A for examples) should also be included in the life cycle cost analysis if determined appropriate by the consulting engineer or agency. Life cycles of short-lived assets should be tailored to the facilities being constructed and be based on generally accepted design life. Different features in the system may have varied life cycles.
- b. <u>Non-Monetary Factors</u>. Non-monetary factors, including social and environmental aspects (e.g., sustainability considerations, operator training requirements, permit issues, community objections, reduction of greenhouse gas emissions, wetland relocation) should also be considered in determining which alternative is recommended and may be factored into the calculations.

### 6. PROPOSED PROJECT (RECOMMENDED ALTERNATIVE)

The engineer should include a recommendation for which alternative(s) should be implemented. This section should contain a fully developed description of the proposed project based on the preliminary description under the evaluation of alternatives. Include a schematic for any treatment processes, a layout of the system, and a location map of the proposed facilities. At least the following information should be included as applicable to the specific project:

### a. Preliminary Project Design.

#### Drinking Water:

 Water Supply. Include requirements for quality and quantity. Describe recommended source, including site and allocation allowed.

- <u>Treatment</u>. Describe process in detail (including whether adding, replacing, or rehabilitating a process) and identify location of plant and site of any process discharges. Identify capacity of treatment plant (i.e., Maximum Daily Demand).
- Storage. Identify size, type and location.
- <u>Pumping Stations</u>. Identify size, type, location and any special power requirements. For rehabilitation projects, include description of components upgraded.
- <u>Distribution Layout</u>. Identify general location of new pipe, replacement, or rehabilitation: lengths, sizes, and key components.

### ii. Wastewater/Reuse:

- <u>Collection System/Reclaimed Water System Layout</u>. Identify general location of new pipe, replacement, or rehabilitation: lengths, sizes, and key components.
- <u>Pumping Stations</u>. Identify size, type, site location, and any special power requirements. For rehabilitation projects, include description of components upgraded.
- <u>Storage</u>. Identify size, type, location, and frequency of operation.
- <u>Treatment.</u> Describe process in detail (including whether adding, replacing, or rehabilitating a process) and identify location of any treatment units and site of any discharges (end use for reclaimed water). Identify capacity of treatment plant (i.e., Average Daily Flow).

#### viii. Solid Waste:

- <u>Collection</u>. Describe process in detail and identify quantities of material(in both volume and weight), length of transport, location and type of transfer facilities, and any special handling requirements.
- Storage. If any, describe capacity, type, and site location.
- Processing. If any, describe capacity, type, and site location.
- <u>Disposal</u>. Describe process in detail and identify permit requirements, quantities of material, recycling processes, location of plant, and site ofany process discharges.

### ix. <u>Stormwater</u>:

- <u>Collection System Layout</u>. Identify general location of new pipe, replacement, or rehabilitation: lengths, sizes, and key components.
- <u>Pumping Stations</u>. Identify size, type, location, and any special power requirements.

- <u>Treatment</u>. Describe treatment process in detail. Identify location of treatment facilities and process discharges. Capacity of treatment process should also be addressed.
- Storage. Identify size, type, location and frequency of operation. <u>Disposal</u>.
   Describe type of disposal facilities and location.
- Green Infrastructure. Provide the following information for green infrastructure alternatives:
- Control Measures Selected. Identify types of control measures selected (e.g., vegetated areas, planter boxes, permeable pavement, rainwater cisterns).
- Layout: Identify placement of green infrastructure control measures, flow paths, and drainage area for each control measure.
- Sizing: Identify surface area and water storage volume for each green infrastructure control measure. Where applicable, soil infiltration rate, evapotranspiration rate, and use rate (for rainwater harvesting) should also be addressed.
- Overflow: Describe overflow structures and locations for conveyance of larger precipitation events.
- b. <u>Project Schedule</u>. Identify proposed dates for submittal and anticipated approval of all required documents, land and easement acquisition, permit applications, advertisement for bids, loan closing, contract award, initiation of construction, substantial completion, final completion, and initiation of operation.
- c. <u>Permit Requirements</u>. Identify any construction, discharge and capacity permits that will/may be required because of the project.
- d. Sustainability Considerations (if applicable).
  - i. <u>Water and Energy Efficiency</u>. Describe aspects of the proposed project addressing water reuse, water efficiency, and water conservation, energy efficient design, and/or renewable generation of energy, if incorporated into the selected alternative.
  - ii. <u>Green Infrastructure</u>. Describe aspects of project that preserve or mimic natural processes to manage stormwater, if applicable to the selected alternative. Address management of runoff volume and peak flows through infiltration, evapotranspiration, and/or harvest and use, if applicable.
  - iii. Other. Describe other aspects of sustainability (such as resiliency or operational simplicity) that are incorporated into the selected alternative, ifincorporated into the selected alternative.
- e. Total Project Cost Estimate (Engineer's Opinion of Probable Cost). Provide anitemized estimate of the project cost based on the stated period of construction. Include construction, land and rights-of-way, legal, engineering, construction program management, funds administration, interest, equipment, construction contingency, refinancing, and other costs associated with the proposed project. The construction subtotal should be separated out from the non-construction costs. The non-construction subtotal should be included and added to the construction subtotal to establish the total project cost. An appropriate construction contingency should be added as part of the non-

construction subtotal. For projects containing both water and waste disposal systems, provide a separate cost estimate for each system as well as a grand total. If applicable, the cost estimate should be itemized to reflect cost sharing including apportionment between funding sources. The engineer may rely on the owner for estimates of cost for items other than construction, equipment, and engineering.

- f. Annual Operating Budget. Provide itemized annual operating budget information. The owner has primary responsibility for the annual operating budget, however, there are other parties that may provide technical assistance. This information will be used to evaluate the financial capacity of the system. The engineer will incorporate information from the owner's accountant and otherknown technical service providers.
  - including a proposed rate schedule. Project income for the system including a proposed rate schedule. Project income realistically for existing and proposed new users separately, based on existing user billings, water treatment contracts, and other sources of income. In the absence of historic data or other reliable information, for budget purposes, base water uses on 100gallons per capita per day. Water use per residential connection may then be calculated based on the most recent U.S. Census, American Community Survey, or other data for the state or county of the average household size. When large agricultural or commercial users are projected, the Report shouldidentify those users and include facts to substantiate such projections and evaluate the impact of such users on the economic viability of the project.
  - ii. Annual O&M Costs. Provide an itemized list by expense category and projectcosts realistically. Provide projected costs for operating the system as improved. In the absence of other reliable data, based on actual costs of other existing facilities of similar size and complexity. Include facts in the Report to substantiate O&M cost estimates. Include personnel costs, administrative costs, water purchase or treatment costs, accounting and auditing fees, legal fees, interest, utilities, energy costs, insurance, annual repairs, and maintenance, monitoring and testing, supplies, chemicals, residuals disposal, office supplies, printing, professional services, and miscellaneous as applicable. Any income from renewable energy generation which is sold backto the electric utility should also be included, if applicable. If applicable, notethe operator grade needed.
  - iii. <u>Debt Repayments</u>. Describe existing and proposed financing with the estimated amount of annual debt repayments from all sources. All estimatesof funding should be based on loans, not grants.
  - Reserves. Describe the existing and proposed loan obligation reserverequirements for the following:
    - <u>Debt Service Reserve</u> For specific debt service reserve requirements consult
      with individual funding sources. If General Obligation bonds are proposed to be
      used as loan security, this section may be omitted, but this should be clearly stated
      if it is the case.

<u>Short-Lived Asset Reserve</u> – A table of short-lived assets should be included for the system (See Appendix A for examples). The table shouldinclude the asset, the expected year of replacement, and the anticipated cost of each. Prepare a recommended annual reserve deposit to fund replacement of short-lived assets, such as pumps, paint, and small equipment. Short-lived assets include those items not covered under O&M; however, this does not include facilities such as a water tank or treatment facility replacement that are usually funded with long-term capital financing.

### 7. CONCLUSIONS AND RECOMMENDATIONS

Provide any additional findings and recommendations that should be considered in development of the project. This may include recommendations for special studies, highlighting of the need for special coordination, a recommended plan of action to expedite project development, and any other necessary considerations.

Appendix A: Example List of Short-Lived Asset Infrastructure

Appendix A: Example List of Short-Lived Asset Infrastructure		
Estimated Repair, Rehab, Replacement Expenses by Item within up to 20 Years from Installation)		
Drinking Water Utilities	Wastewater Utilities	
Source Related	Treatment Related	
Pumps	Pump	
Pump Controls	Pump Controls	
Pump Motors	Pump Motors	
Telemetry	Chemical feed pumps	
Intake/ Well screens	Membrane Filters Fibers	
Water Level Sensors	Field & Process Instrumentation Equipment	
Pressure Transducers	UV lamps	
Treatment Related	Centrifuges	
Chemical feed pumps	Aeration blowers	
Altitude Valves	Aeration diffusers and nozzles	
Valve Actuators	Trickling filters, RBCs, etc.	
Field & Process Instrumentation Equipment	Belt presses & driers	
Granular filter media	Sludge Collecting and Dewatering Equipment	
Air compressors & control units	Level Sensors	
Pumps	Pressure Transducers	
Pump Motors	Pump Controls	
Pump Controls	Back-up power generator	
Water Level Sensors	Chemical Leak Detection Equipment	
Pressure Transducers	Flow meters	
Sludge Collection & Dewatering	SCADA Systems	
UV Lamps	Collection System Related	
Membranes	Pump	
Back-up power generators	Pump Controls	
Chemical Leak Detection Equipment	Pump Motors	
Flow meters	Trash racks/bar screens	
SCADA Systems	Sewer line rodding equipment	
Distribution System Related	Air compressors	
Residential and Small Commercial Meters	Vaults, lids, and access hatches	
Meter boxes	Security devices and fencing	
Hydrants & Blow offs	Alarms & Telemetry	
Pressure reducing valves	Chemical Leak Detection Equipment	
Cross connection control devices		
Altitude valves		
Alarms & Telemetry		
Vaults, lids, and access hatches		
Security devices and fencing		
Storage reservoir painting/patching		